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From: Anil Agarwal, Delhi
To: Shri RNC Bombay

Herewith a resume of conversation
between me and Sanjay.

Emrys full

A K Agarwal

I have come here not as a member of the Goenka family nor as a Director of Indian Express. I have come here in my own capacity as a friend and classmate. Please try to understand that I have no attachment to Express. I am just a Director there being the son-in-law of Mr Goenka.

Sanjay Gandhi

But are you not working for Indian Express?

A K Agarwal

Yes, part time. I have come here as your old friend. I want to know if there is anything in connection with Indian Express where I can help.

Sanjay Gandhi

Yes. I want the Editors to be removed.

A K Agarwal

I will try to get things done exactly as you want but you must give time. Moreover, it seems to me, and I do not know how far it is true, that you have been given wrong information. It seems Mr Shukla has given you only one side of the picture. I want to present to you the right picture. If you even desire, I will persuade Dadaji to meet you and give you his side of the story.

Sanjay Gandhi

I do not want to meet Mr Goenka. I will meet him only after he removes the Editors.

A K Agarwal

As you wish; but if he meets you, you will get a clear picture. It seems Mr Shukla has told you half the story.

Sanjay Gandhi

Whatever it is, I first want the editors to go.

A K Agarwal

You must bear with me. Please give some time and everything will be done. We do not want things to look obvious and to be imposed by you.

Sanjay Gandhi

Let it look like that if it does. We will face it.

A K Agarwal

But would you please tell me where have we gone wrong? We did exactly as you said. You asked for Directors - we included six of your directors against five of ours. You wanted Mulgaokar to be removed. He was removed. You last wanted Ajit to be removed. We were planning to do it in our own way. We do not want it to look obvious. Please bear with us and I assure you things would be done exactly the way you want. I can ask Kuldip or any other editor to see you and do as you want.

Sanjay Gandhi

There is no point meeting. We do not have the time. The Editors should be removed at once.

A K Agarwal

Would you please tell me where have they gone wrong? We have been trying to do as much for you as possible. Believe me, as a personal friend of yours, I assure you that we will do as much as possible for you and your mother. Please give us time. Let it look natural.

Sanjay Gandhi

We can't afford to wait. The editors can't change themselves. We must remove them. That's the only solution.

A K Agarwal

Which editors do you mean? It was only Ajit and Mulgaokar. you wanted to be removed. Mulgaokar is already removed. Who else you want?

Sanjay Gandhi

I mean all editors including Regional Editors, whoever we say

- A K Agarwal I must tell you that you have been given just one side of the story. If you would give me your ears, of course the judgment will be yours.
- Sanjay Gandhi I know what I want. I want to remove the editors and put people of our choice in their place. If Mr Goenka does not wish to do anything, your papers are bound to close. Let him fight out with the Government of India. Your Delhi paper will close down in five to six months time. Other places will close in one or two years. Let Mr Goenka fight out if he wishes to.
- A K Agarwal Would you like the papers to close? If the papers run, we can help you; if they close how can we help you? Please understand we are your friends.
- Sanjay Gandhi I don't care if the papers close. The Govt. of India will not lose anything if Indian Express closes down. It will be Mr Goenka who would lose. It is up to him to decide whether he wants to close the papers.
- A K Agarwal But would you like Indian Express to close where your Father was associated for so many years and was also the Managing Director once upon a time?
- Sanjay Gandhi I do not wish so but if Mr Goenka wishes so, I can't help it.
- A K Agarwal But you please try to understand, we are not a leading paper. We are always No. 2, 3 or lower. In Delhi as you said we have tough competition. How can we remove our editors? We will face tough competition.
- Sanjay Gandhi Don't worry about that. In any case your Delhi paper will close in five to six months and others will follow soon.
- A K Agarwal As far as the editorial was concerned I had told Kamal Nath and in fact it was his idea to constitute a Committee of Directors who would look into it.
- Sanjay Gandhi What Committee? Who all will be in it?
- A K Agarwal A Committee of Directors in which Mr K K Birla can be there, Mr Kamal Nath can be there and some people from our side.
- Sanjay Gandhi No; only one person from your side. If the Committee has the powers to appoint, dismiss and transfer editors, I don't mind. It should be able to sack anybody.
- A K Agarwal O.K. - as you wish, but I will have to persuade Mr Goenka. In any case let me tell you one thing. Some people are trying to put in their people for their own personal gains. You better be careful of that.
- Sanjay Gandhi Don't worry. I will take care of that.
- A K Agarwal As you wish. The idea of the Committee was Kamal Nath's. Before we could decide on it, he went abroad and all these things happened.
- Sanjay Gandhi Doesn't matter. Do it now.
- A K Agarwal I will think about it and let you know. Is there anything else I can do for you?